

---

# Property-Liability Insurance Underwriting Cycles: An Overview

Based upon “Property-liability Insurance Underwriting Cycles” (Fall 2003),  
by J. David Cummins\*

Not to be reproduced without permission.

\*This lecture note represents an abridged and (lightly) edited version of a Fall 2003 lecture note by J. David Cummins entitled “Property-Liability Insurance Underwriting Cycles” (Copyright 2003 by J. David Cummins), which was used with his permission.

# Defining Underwriting Profits

---

Underwriting profits = Premiums – Losses – Expenses

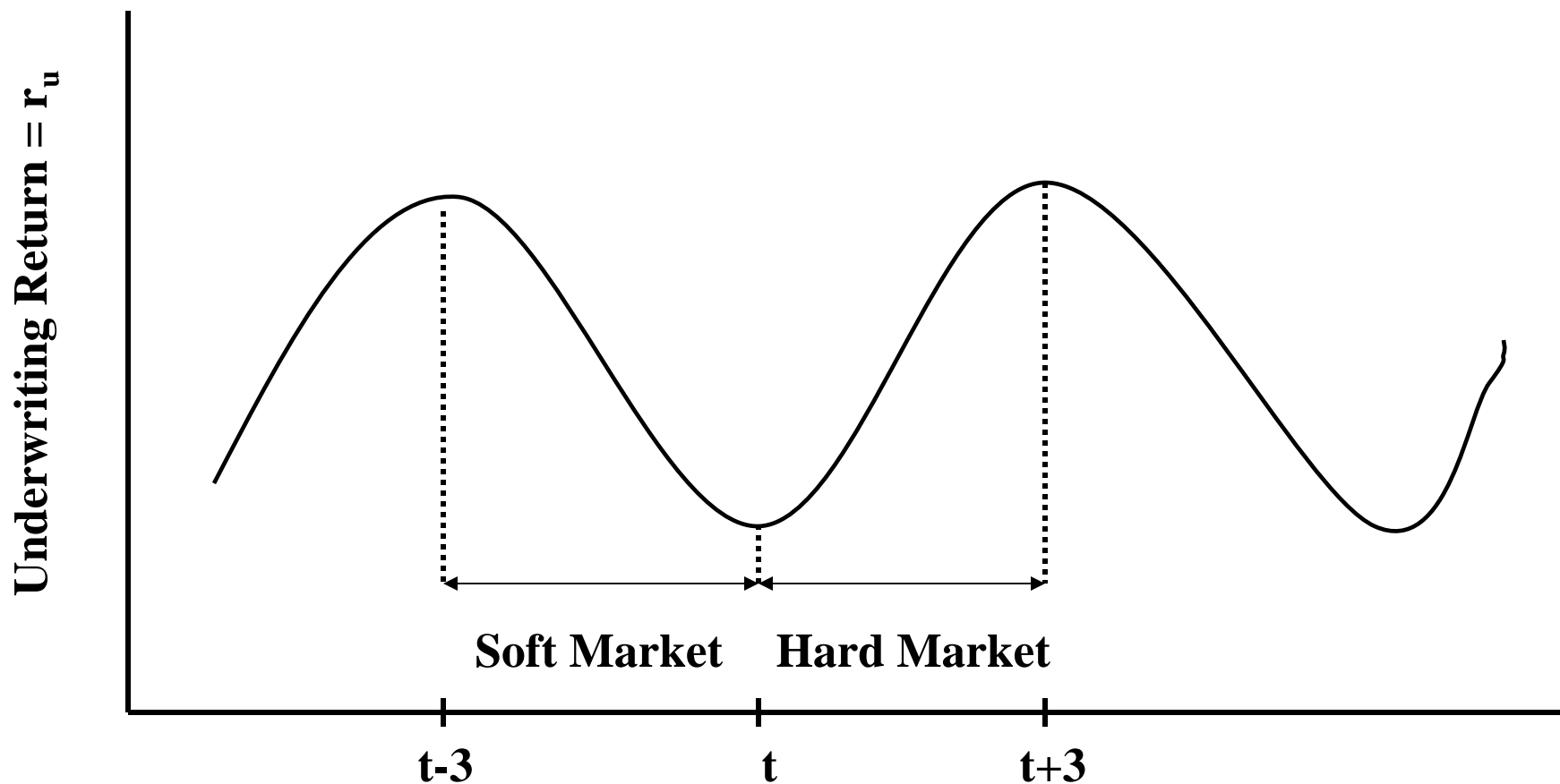
$$\begin{aligned} r_U &= \text{Return on underwriting} = \text{Und profits} / \text{Premiums} \\ &= 1 - (\text{Incurred Losses} + \text{LAE}) / \text{Earned Premiums} \\ &\quad - \text{Expenses} / \text{Written Premiums} \\ &= 1 - \text{Loss Ratio} - \text{Expense Ratio} \\ &= 1 - \text{Combined Ratio} \end{aligned}$$

Combined ratio  $< 1 \Rightarrow r_U > 0 \Rightarrow$  Underwriting Profit

Combined ratio  $> 1 \Rightarrow r_U < 0 \Rightarrow$  Underwriting Loss

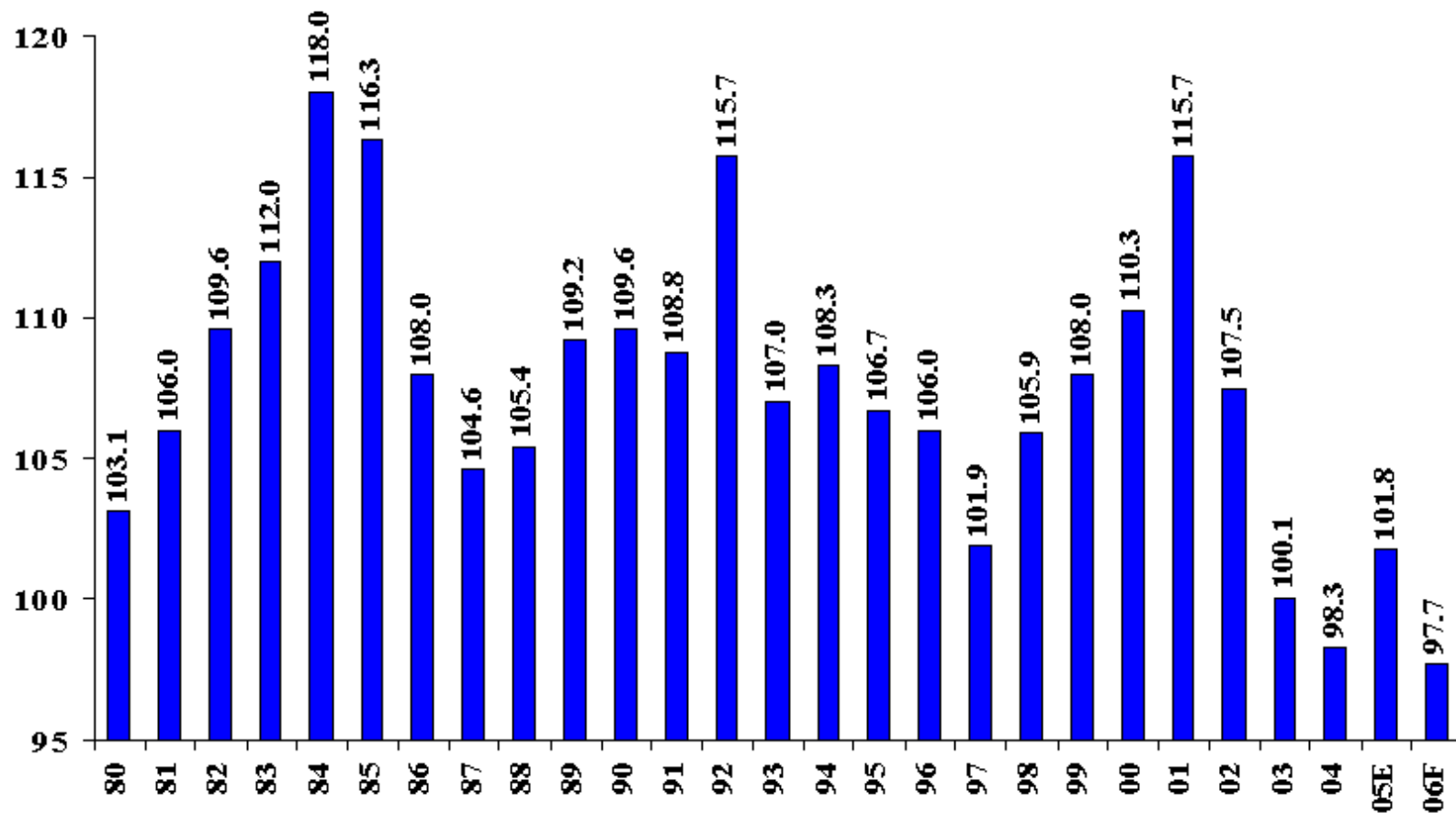
# Underwriting Cycles: Hard & Soft Markets

---

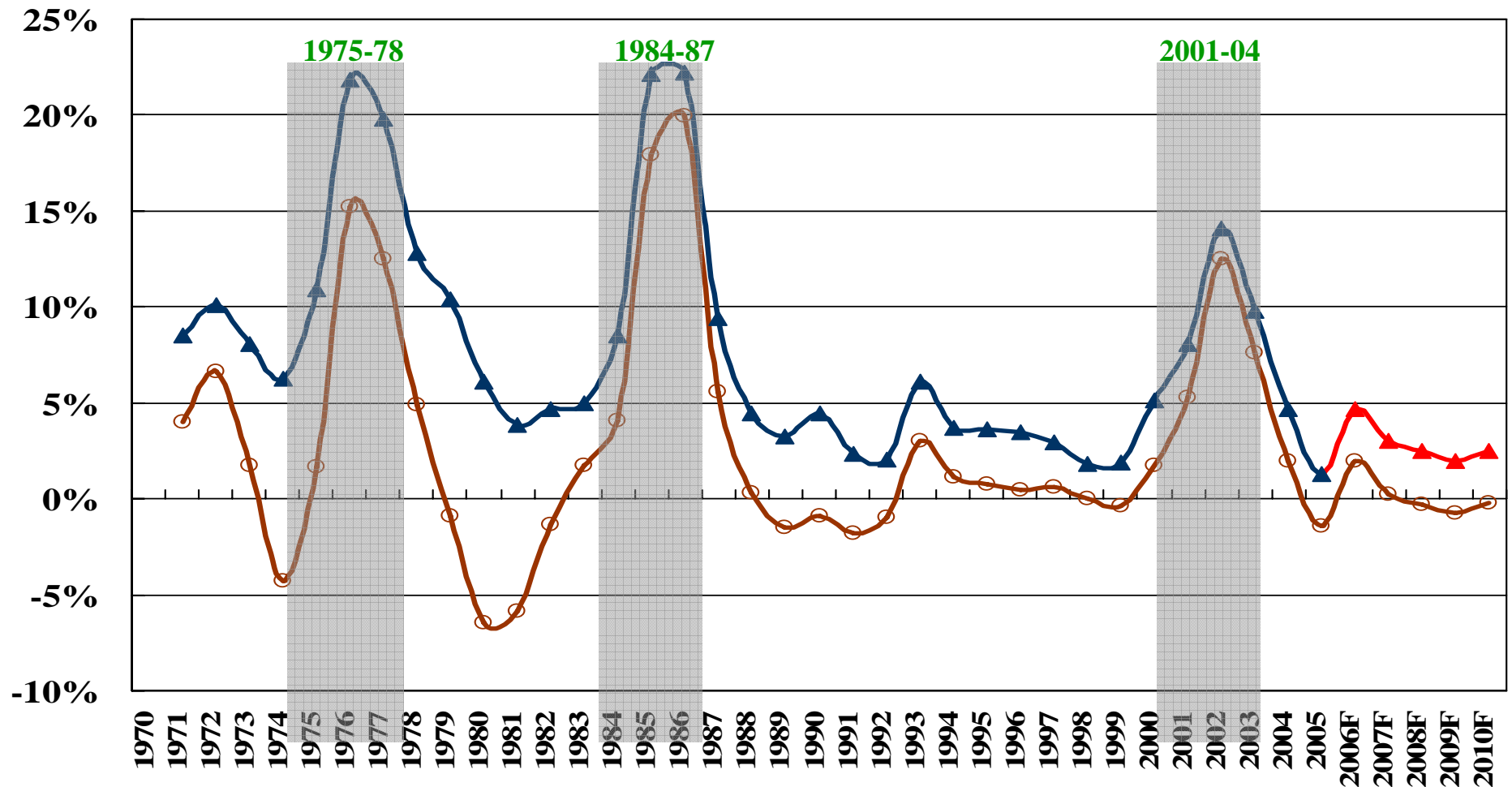


# Underwriting Cycles: Hard & Soft Markets

## Combined Ratio



# Real NWP Growth Rates, 1971-2010



Note: Shaded areas denote hard market periods.  
Source: Dr. Robert Hartwig, Insurance Information Institute.

# Return on Equity

---

Net Income = Underwriting Income (UI)  
+ Investment Income (II);

$$\begin{aligned}\therefore \text{Return on Equity} &= \text{Net Income} / \text{Equity} \\ &= \text{UI} / \text{Equity} + \text{II} / \text{Equity} \\ &= r_U * (P/E) + r_A * (A/E),\end{aligned}$$

where

P/E = premium/surplus ratio (insurance leverage), and  
A/E = assets/surplus ratio (investment leverage).

# Further Analysis of ROE

---

$$\text{Return on Equity} = r_U * (P/E) + r_A * (A/E)$$

Define  $A = P + E$  and  $k = P/E$ ; then,

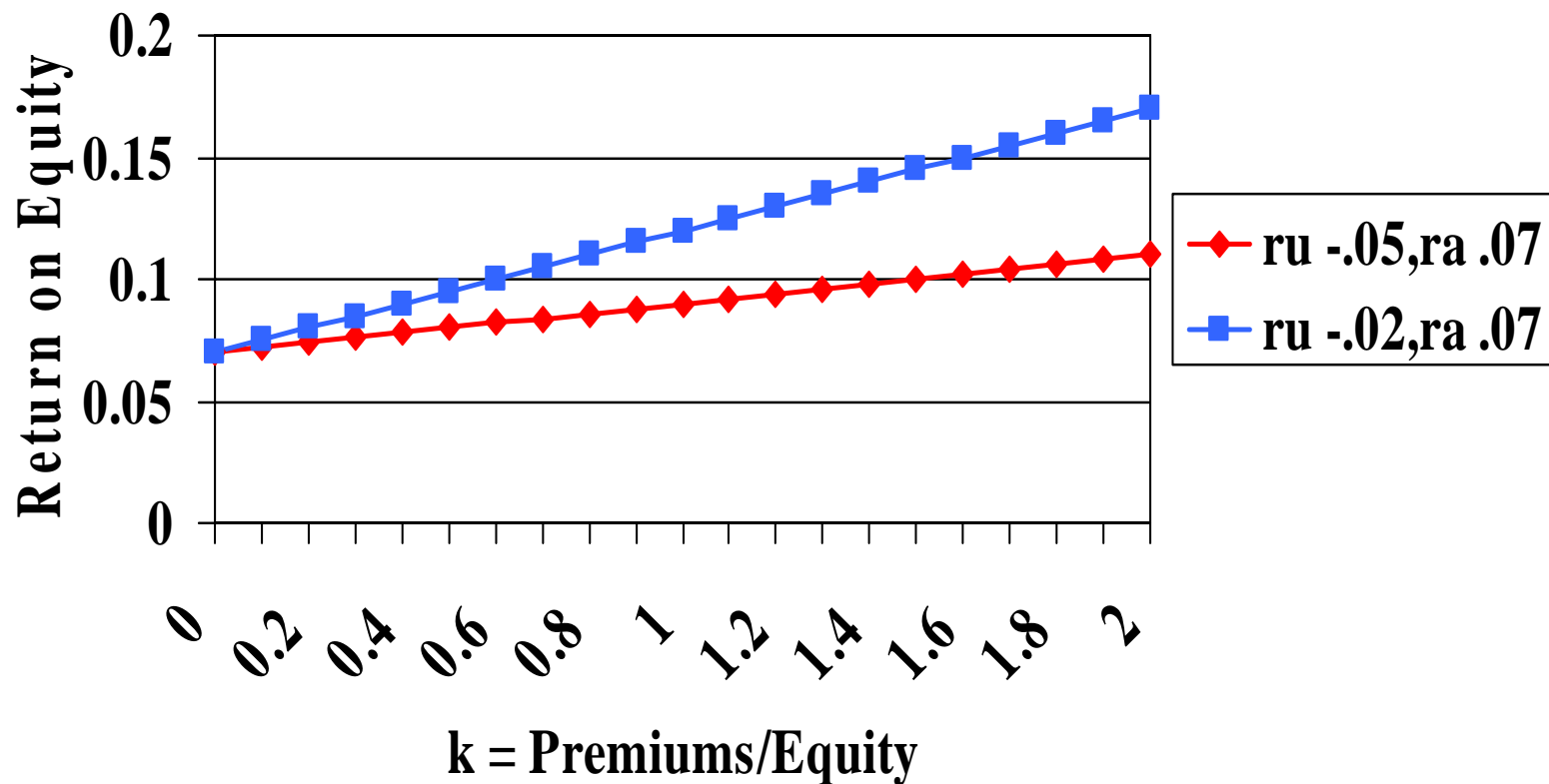
$$\begin{aligned}\text{ROE} &= r_U * k + r_A * (P+E)/E \\ &= r_U * k + r_A * (k+1) = r_A + k*(r_U + r_A)\end{aligned}$$

- If  $P = 0$  (firm writes no insurance),  $\text{ROE} = r_A$  and the firm is a mutual fund (Recall that  $k = P/S$ ).
- If  $P > 0$ ,  $\text{ROE} \geq r_A$  as long as  $r_U \geq -r_A$

# Model of ROE: $re = ra + k^*(ru + ra)$

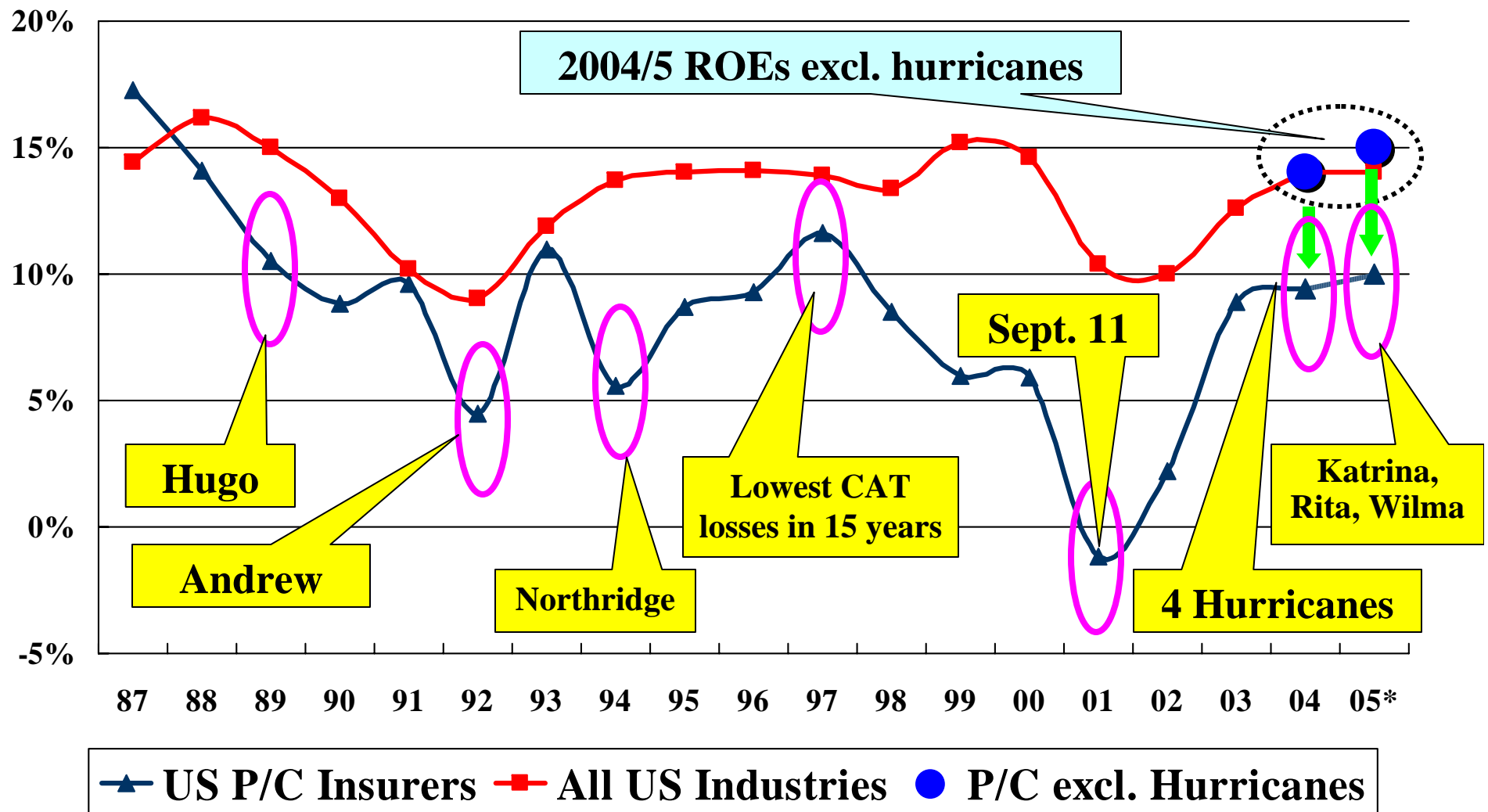
---

## ROE as Function of Insurance Leverage





# ROE: P/C vs. All Industries 1987–2005E



# Underwriting Cycles Research Findings

---

- Losses are not cyclical.
- Cycles primarily come from premium changes triggered by shocks in interest rates, loss costs, and capacity constraints.

# Cycle Math

---

Consider the following equation:

$$r_{u,t} = a_0 + a_1 r_{u,t-1} + a_2 r_{u,t-2} + \omega_t.$$

- An underwriting cycle is present if  $a_1 > 0$ ,  $a_2 < 0$ , and  $a_1^2 + 4a_2 < 0$ ;
- The periodicity of the cycle is determined by the equation:  $\text{Period} = P = 2\pi / \text{acos}(a_1 / 2\sqrt{a_2})$ ; e.g., if  $a_1 = 0.9$  and  $a_2 = -0.8$ , then  $a_1^2 + 4a_2 = -2.39 < 0$  and  $P = 2\pi / \text{acos}(0.503115) = 6.2832 / 1.0436 = 6.021$  years.

# Cycle Math

**Table 2**  
AUTOMOBILE INSURANCE LOSS RATIO REGRESSIONS  
FOR SIX MAJOR NATIONS

	a(0)	a(1)	a(2)	Time	R-SQ	Cycle Period
Canada*	1.297	0.851 5.012	-0.635 3.764	-0.014 3.985	0.78	6.24
France	0.696	0.946 4.802	-0.431 2.612	-0.007 2.955	0.90	8.20
Italy	0.741	1.261 7.619	-0.612 4.016	-0.014 1.320	0.87	9.92
Sweden	0.802	0.816 3.781	-0.397 2.087	-0.001 0.150	0.43	7.26
Switzerland	1.758	0.445 2.219	-0.409 2.242	-0.010 2.522	0.46	5.17
United States	1.347	0.735 4.816	-0.653 4.657	-0.007 3.896	0.73	5.72

NOTE: The estimation period is 1957–1979, unless otherwise indicated. The estimation equation is:  $CR(t) = a(0) + a(1)CR(t-1) + a(2)CR(t-2) + u(t)$  where  $CR(t)$  = the premiums to claims ratio in year  $t$  and  $u(t)$  = a random error term. All equations were estimated by ordinary least squares. Absolute values of  $t$ -statistics appear below coefficients.

\*Estimation period for Canada is 1958–1979.

# Why are underwriting returns autoregressive?

---

- Assume that interest rates are 0 and that insurer estimates of  $E(L)$  are unbiased; i.e.,  $L_t = E(L_t) + \epsilon_t$ , where  $\epsilon_t$  is “white noise” (i.e.,  $\epsilon_t \sim N(0, \sigma_\epsilon)$  and  $E(\epsilon_t \epsilon_{t-i}) = 0, i \neq 0$ ).
- Then underwriting profit is  $\Pi_U = P - L = E(L) - L = E(L) - [E(L) + \epsilon_t] = -\epsilon_t$ .
- Since underwriting profit is white noise, so is the return on underwriting; i.e.,  $r_U = \Pi_U/P = -\epsilon_t/P$ .
- Therefore, if  $r_U$  is empirically observed to be autocorrelated, then insurers either make systematic pricing errors or autocorrelation enters  $r_U$  in some other fashion.

# What causes underwriting cycles?

---

- Assuming that insurer estimates of  $E(L)$  are on average unbiased, two possible explanations for cycles include:
  - Pricing lags
  - Accounting conventions

# Insurance Pricing Lags:

## Pricing at Time $t$ (end of year $t$ )

---

- Center of loss data  $t - 0.5$
- Data available to actuaries  $t + 0.25$
- Rates filed with regulator  $t + 0.5$
- Rates approved by regulator  $t + 1.0$
- Average renewal date  $t + 1.5$
- Avg claim under new rates  $t + 2.0$
- Total elapsed time 2.5 years

# A Model of Rational Pricing (w/ lags)

---

Model of loss evolution:

$$L_t = E(L_t) + \epsilon_t + \nu_t,$$

where

$\epsilon_t$  = “transitory” or unsystematic component of the difference between  $L_t$  and  $E(L_t)$ , and

$\nu_t$  = “permanent” or systematic component of the difference between  $L_t$  and  $E(L_t)$  (due to lags).

Consequently,  $E(L_{t+1}) = E(L_t) + \nu_t$ .



# A Model of Rational Pricing (w/ lags)

---

- Now suppose that various data lags prevent the insurer from observing  $\nu_t$ . Therefore,  $P_{t+1} = E(L_{t+1}) = E(L_t)$ .

- Next, we compute  $\Pi_{U,t+1}$  and  $\Pi_{U,t}$ :

$$\begin{aligned}\Pi_{U,t+1} &= P_{t+1} - L_{t+1} \\ &= E(L_t) - [E(L_{t+1}) + \epsilon_{t+1} + \nu_{t+1}] \\ &= E(L_t) - [E(L_t) + \nu_t + \epsilon_{t+1} + \nu_{t+1}] \\ &= -(\nu_t + \epsilon_{t+1} + \nu_{t+1})\end{aligned}$$

$$\Pi_{U,t} = -(\nu_{t-1} + \epsilon_t + \nu_t)$$

- Therefore,  $E(\Pi_{U,t+1} \Pi_{U,t}) = E(\nu_t^2) \neq 0$ .

# Accounting Averaging: 2<sup>nd</sup> Order Effect

---

- Insurance accounting leads to averaging of prices from different time periods, i.e., reported underwriting profits are

$$\Pi_{U,t+1}^R = \alpha \Pi_{U,t+1} + (1-\alpha) \Pi_{U,t} = f(v_{t-1}, v_t, v_{t+1}).$$

- Thus  $\Pi_{U,t+1}^R$  will be 2<sup>nd</sup> order autoregressive, since its value at  $t+1$  depends in part upon the values taken on by 2 of its own lagged random shock terms,  $v_{t-1}$  and  $v_t$ .

# Implications of Model

---

With data lags and accounting averaging,

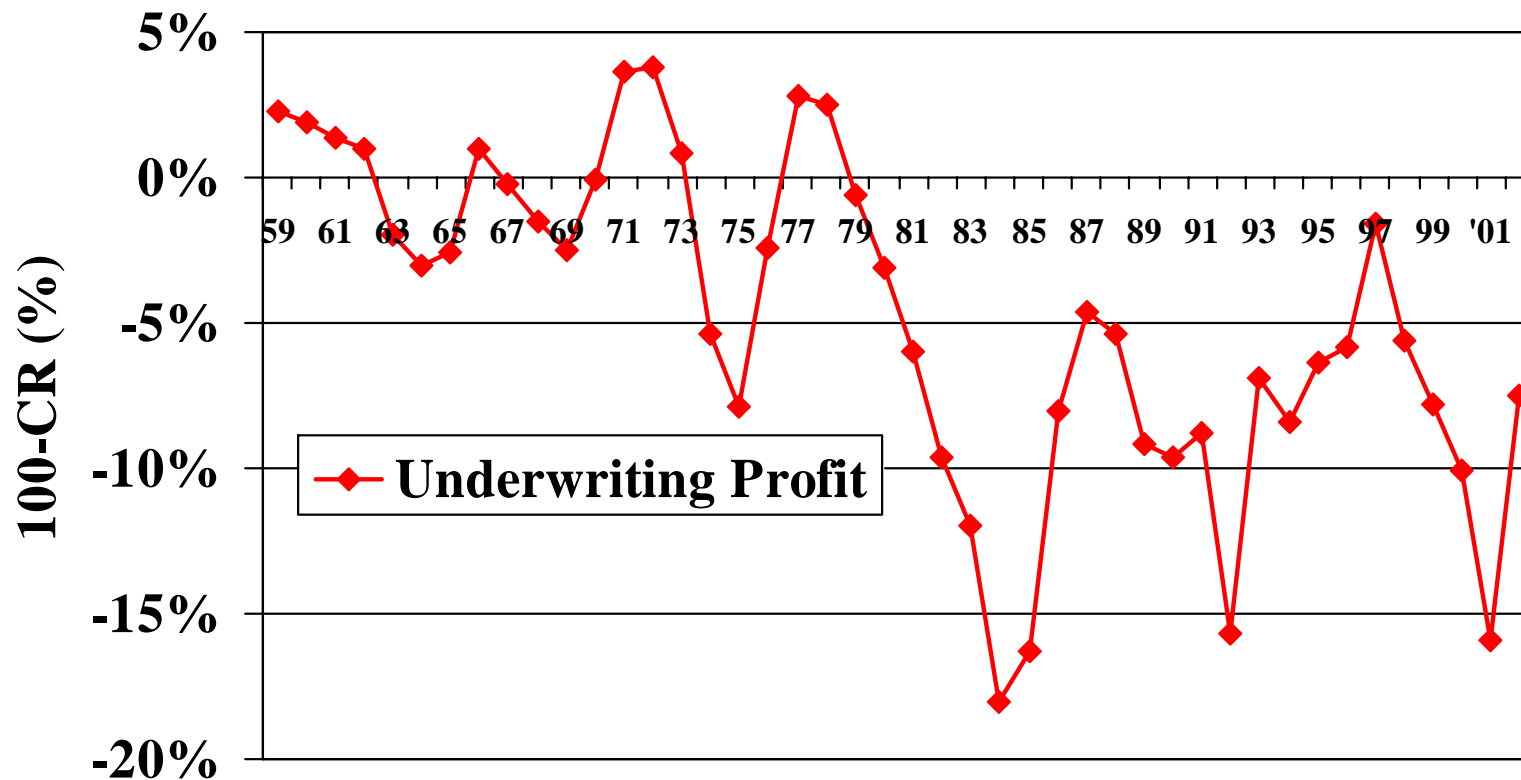
- Observed  $r_U$  will be cyclical, even if insurers price according to rational expectations.
- Therefore, the cycle is at least partly *illusory*.

# Testable Hypotheses

---

- The Cummins-Outreville model implies that  $r_U$  will be second order autoregressive, even if insurers behave according to the rational expectations model
- Furthermore, virtually all of the financial pricing literature suggests that  $r_U$  will be inversely related to interest rates.

# The P/L Underwriting Cycle



# Underwriting Profit Regressions

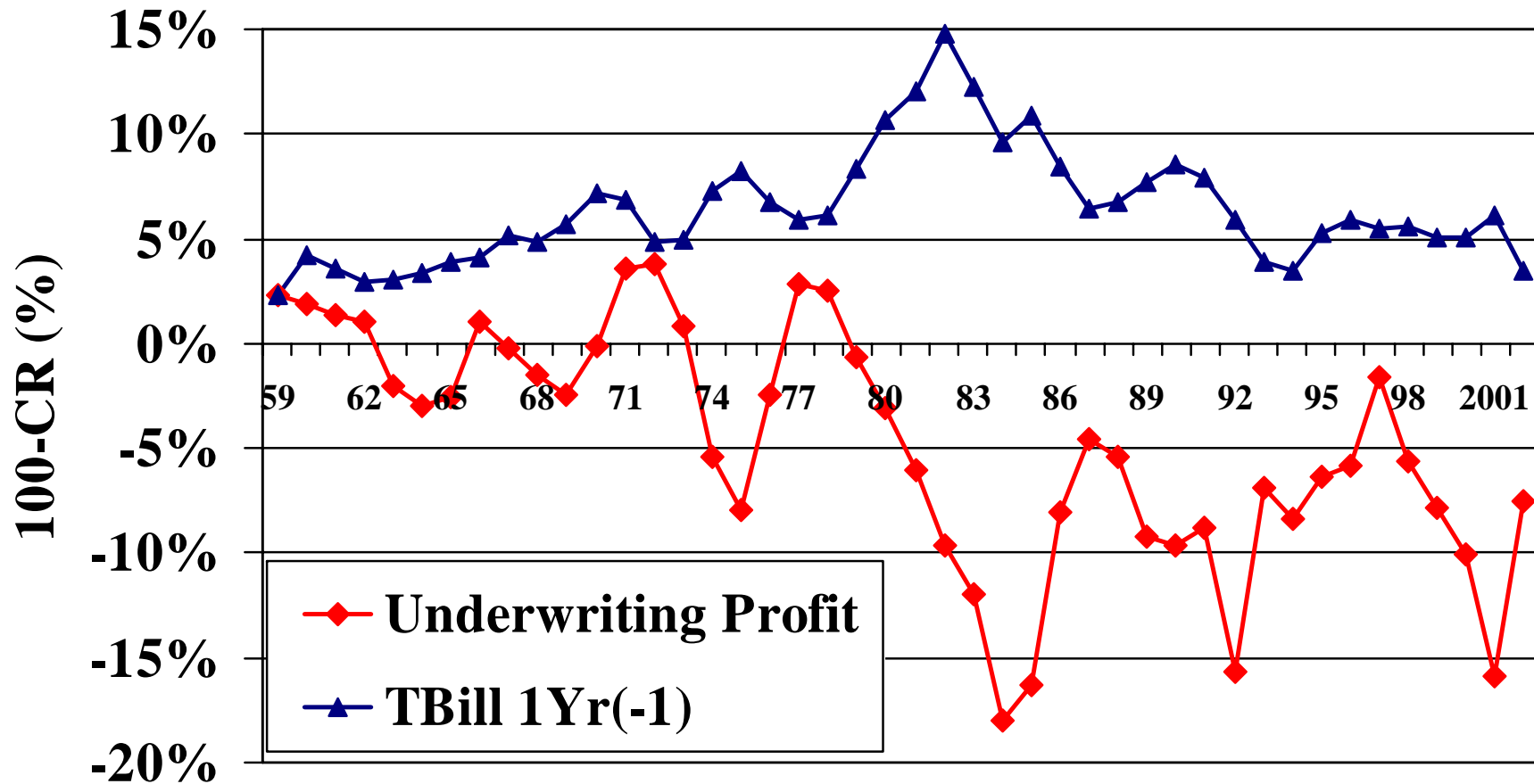
UNDERWRITING PROFIT REGRESSIONS								
1961-1980 & 1981-2001								
Method: Least Squares				Method: Least Squares				
Sample: 1961-1980				Sample: 1981-2001				
Included observations: 20				Included observations: 21				
Variable	Coefficient	Std. Error	t-Stat	Variable	Coefficient	Std. Error	t-Stat	Prob.
C	-0.55	0.36	-1.54	C	-5.55	2.04	-2.72	0.02
ULOSSL1	0.93	0.14	6.63	ULOSSL1	0.66	0.24	2.69	0.02
ULOSSL2	-0.82	0.14	-5.95	ULOSSL2	-0.25	0.23	-1.10	0.45
R-squared	0.755			R-squared	0.333739			
Adjusted R	0.727			Adjusted R	0.255356			
<u>Conditions for Cycle:</u>				<u>Conditions for Cycle:</u>				
a1 > 0		Yes		a1 > 0		Yes		
a2 < 0		Yes		a2 < 0		Yes, not significant		
a1 <sup>2</sup> + 4 a2 < 0		Yes		a1 <sup>2</sup> + 4 a2 < 0		Yes		
Cycle Period		6.10		Cycle Period		7.35		

# Why the Cycle May Be Lengthening or Vanishing

---

- Innovations in information technology have reduced data lags over time.
- U.S. insurance markets have become more competitively structured and less regulated over time, thus reducing the magnitude of the other nonstochastic influences listed earlier.

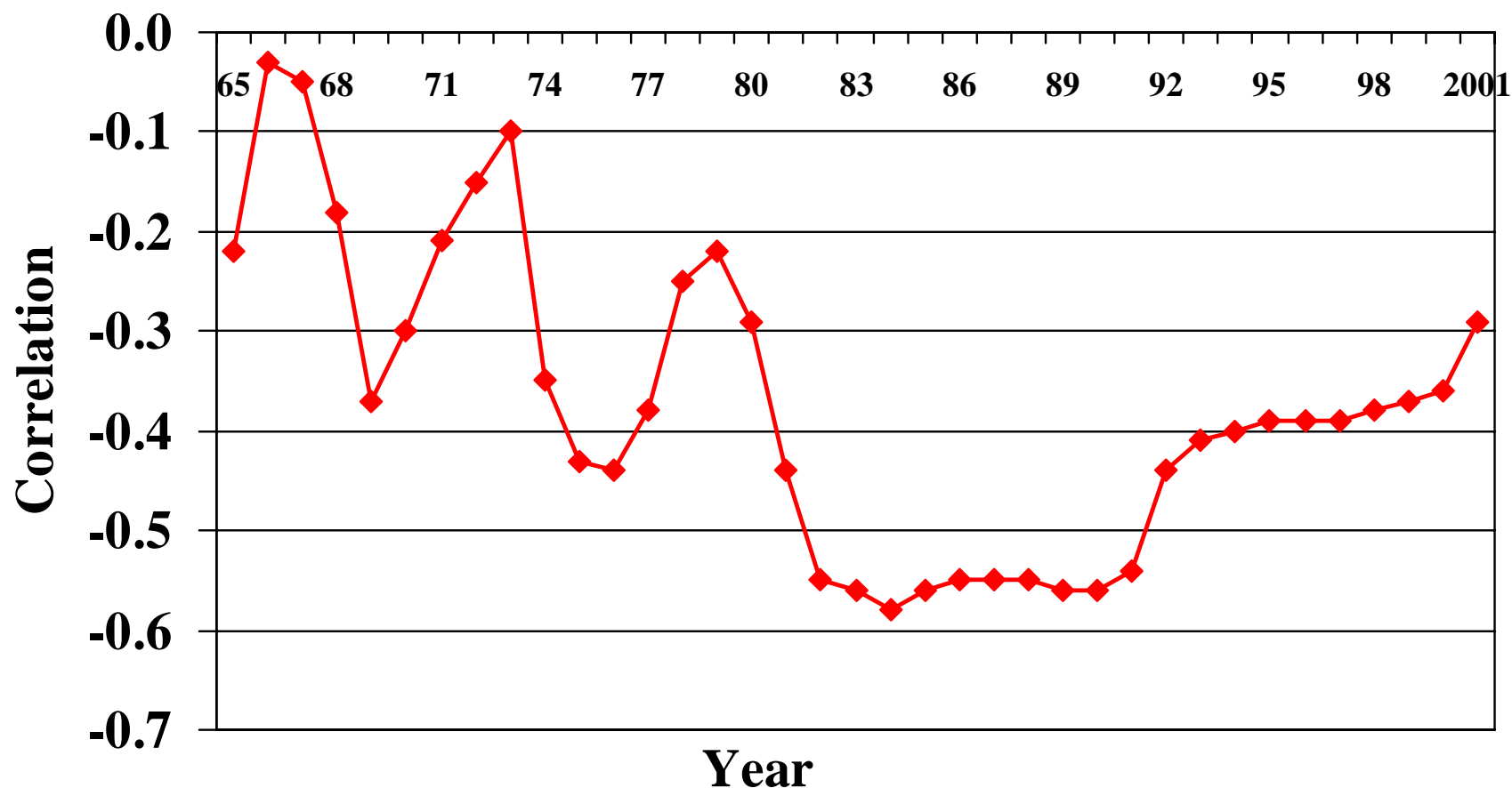
# Relationship between $r_u$ and (lagged) $r_f$





# Correlation between Underwriting Returns and (Lagged) T-Bill Yields

---



# Underwriting Profit and Interest Rates: AR(1) Regression: 1961-2001

---

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	6.542	4.151	1.576	0.146
TBILL(-1)	-0.774	0.372	-2.079	0.044
TIME	-0.311	0.128	-2.436	0.042
AR(1)	0.634	0.140	4.531	0.000
R <sup>2</sup>	0.674	Mean DepVar		-5.188
Adj R <sup>2</sup>	0.647	S.D. DepVar		5.599

# “Real Cycles”: Hard and Soft Markets

---

- Traditional cycle may be partly illusory and lengthening, but hard and soft markets seem to persist.
  - Hard market: Supply of coverage is limited and prices are high.
  - Soft market: Supply of coverage is high and prices are low.

# Explanations for Hard/Soft Markets: Supply Side View

---

- (Naïve) Supply Side View
  - When underwriting profits are high, companies cut prices to gain market share and obtain funds to invest (aka “cash flow underwriting”).
  - Prices and profits fall until insurers incur “excessive” underwriting losses and are forced to reduce supply and raise prices.

# Supply Side View: How Naïve Is It?

---

- The supply side view may be consistent with Michael Jensen's "free cash flow" theory.
  - If the firm has sufficient financial slack, managers might be inclined to pursue growth in lieu of paying dividends, even if investments aren't particularly compelling in terms of prospective profitability.
  - Somewhat consistent with supply side cycle explanation; i.e., at the onset of a "soft" market when the insurer enjoys financial slack, its managers pursue premium growth even though the profitability of such a strategy may be questionable.

# Supply Side View: How Naïve Is It?

---

- The supply side view may also be consistent with the Myers-Majluf “pecking order” theory.
  - Since managers are better informed about the firm’s investment opportunities than outside investors, they may be reluctant to use external finance due to adverse selection costs in the capital markets.
  - Similar to hard market supply side story where insurers reduce supply rather than raise new capital.

# An Alternative (Sophisticated) Supply Side View

---

- Recall that  $ROE = r_A + k^*(r_U + r_A) = r_A + k^*(-r_D + r_A)$ .
  - When “net interest margin”  $(r_A - r_D) > 0$ , insurers cut prices (raise  $r_D$ ) to gain market share and obtain assets to invest (cash flow underwriting).
  - Suppose that an unexpected interest rate or underwriting shocks occurs; i.e.,  $\Delta r_A < 0$  or  $\Delta r_u < 0$ . Other things equal, such shocks increase leverage ratios.
  - $\therefore$  Insurers cut supply (reduce premium writings) and increase prices in order to reduce their insurance leverage to a “more acceptable” level.

# Alternative Supply Side View Predictions

---

- Hard markets follow adverse interest rate and underwriting shocks.
- Soft markets follow favorable interest rate and underwriting shocks.
- Relatively high leverage ratios trigger market turning points (in this case, from a soft to a hard market; low leverage ratios should have the opposite effect).



# Underwriting Profit, Interest Rates, and Leverage (Prem/Surplus): 1961-2001

---

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	-1.76	3.26	-0.54	0.592
TBILL1	-1.06	0.28	-3.82	0.0005
TIME	-0.17	0.06	-2.74	0.0095
P/S(t-1)	5.47	2.19	2.49	0.0174
R <sup>2</sup>	0.568	Mean DepVar		-5.027
Adj R <sup>2</sup>	0.533	S.D. DepVar		5.623

# Changes In Und Profit, Interest Rates, and (Prem/Surplus): 1961-2001

◆ Dependent Variable =  $\text{Log}[\text{CRAD}/\text{CRAD}(-1)]$

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	0.02	0.01	2.41	0.0225
D[TBILL(-1)]	0.06	0.03	2.16	0.0392
D[Surplus(-1)]	-0.27	0.10	-2.68	0.0119
D[Prem/Surp(-1)]	-0.32	0.11	-3.01	0.0054
R <sup>2</sup>	0.350	Mean DepVar		0.004
Adj R <sup>2</sup>	0.283	S.D. DepVar		0.037

# Discussion of Regression

---

- Hard markets driven by the follow set of shocks (adverse changes):  $\Delta$  Investment returns  $< 0$ ,  $\Delta$  Underwriting returns  $< 0$  and  $\Delta$  Leverage ratios  $> 0$ .
- Results
  - Increases in P/S ratio inversely related to combined ratio change – more leverage reduces combined ratio, supporting supply side view.
  - Increases in equity inversely related to combined ratio change – more equity reduces combined ratio, contrary to supply side view.
  - Conclusion – mixed evidence regarding the predictions of supply-side interpretation of cycle.